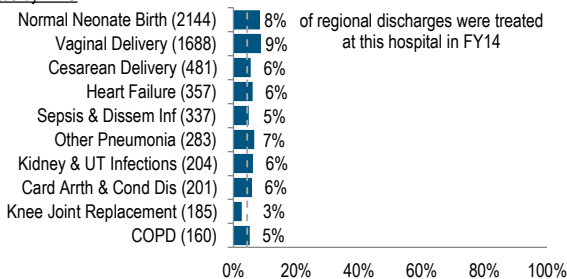


Mount Auburn Hospital is a mid-size, non-profit teaching hospital located in the Metro Boston region. It is a member of the CareGroup health care system. Between FY10 and FY14, outpatient visits decreased by 6.9% at Mount Auburn Hospital, compared to a median increase of 6.0% in its peer cohort. Outpatient revenue increased 14.7% for the hospital in that period, consistent with the median performance of its cohort. Mount Auburn Hospital was profitable each year from FY10 to FY14, and it earned a total margin of 9.2%, higher than the median of its peer cohort.

At a Glance	<b>Overview / Size</b>	
	Hospital System Affiliation:	CareGroup
	Change in Ownership (FY10-FY14):	Not Applicable
	Total Staffed Beds:	225, mid-size acute hospital
	% Occupancy:	71.3%, < cohort avg. (73%)
	Special Public Funding:	Not Applicable
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.84, < cohort avg. (0.99); < statewide (1.00)
	<b>Financial</b>	
	Adjusted <sup>†</sup> Cost per Discharge:	\$9,563
Services	Inpatient NPSR per CMAD:	\$12,379
	Change FY13-FY14:	-0.2%
	Inpatient:Outpatient Revenue in FY14:	33%:67%
	Outpatient Revenue in FY14:	\$165,199,128
	Change FY13-FY14:	4.1%
	Total Revenue in FY14:	\$332,087,000
	Total Surplus (Loss) in FY14:	\$30,679,000
	<b>Payer Mix</b>	
	Public Payer Mix:	53.8% (Non-DSH* Hospital)
	CY14 Commercial Payer Price Level:	60th Percentile
Quality	Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Tufts Associated Health Maintenance Org. Harvard Pilgrim Health Care
	<b>Utilization</b>	
	Inpatient Discharges in FY14:	14,040
	Change FY13-FY14:	5.5%
	Emergency Department Visits in FY14:	35,246
	Change FY13-FY14:	-1.4%
	Outpatient Visits in FY14:	174,654
	Change FY13-FY14:	-2.5%
	<b>Quality</b>	
	Readmission Rate in FY13:	12.7%
Quality	Change FY11-FY13 (percentage points):	-2.0%
	Early Elective Deliveries Rate (Jan 2014-Jun 2015):	0.0%

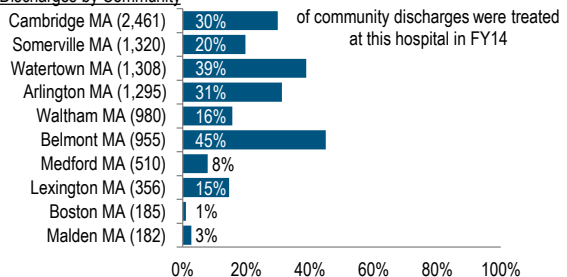
What were the most common inpatient cases (DRGs) treated at the hospital in FY14? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

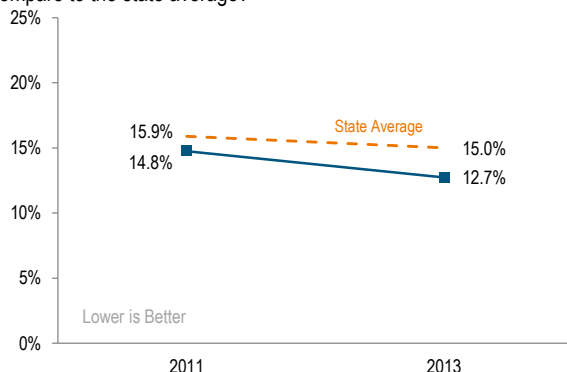


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

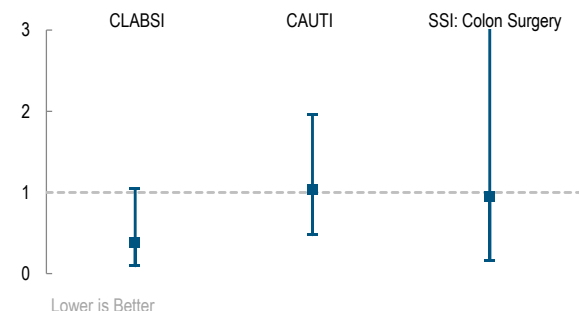
Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

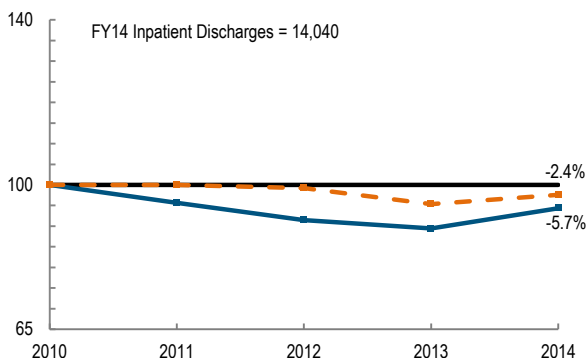


## 2014 HOSPITAL PROFILE: MOUNT AUBURN HOSPITAL

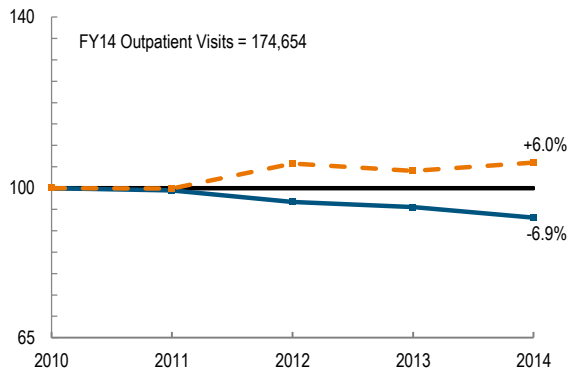
Cohort: Teaching Hospital

### Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

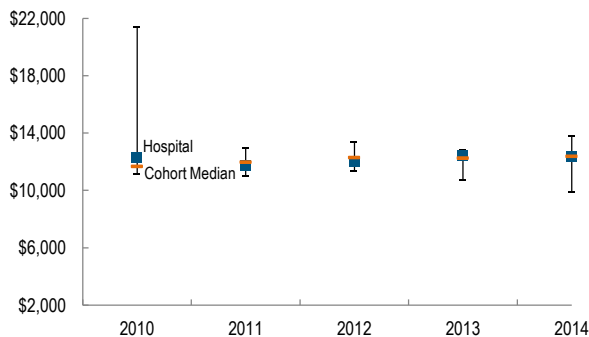


How has the volume of the hospital's outpatient visits changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

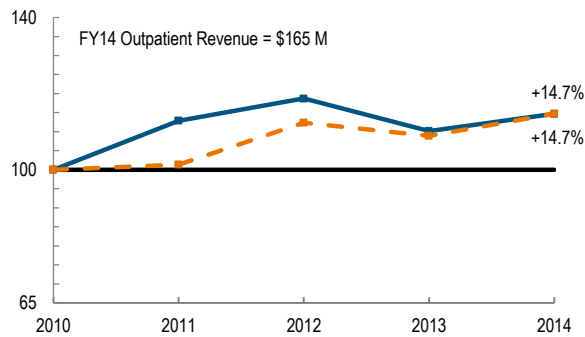


### Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY10 and FY14, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



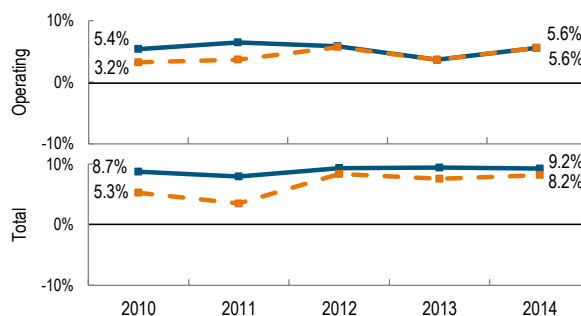
### Financial Performance

How have the hospital's total revenue and costs changed between FY10 and FY14?

#### Revenue, Cost, & Profit/Loss (in millions)

FY	2010	2011	2012	2013	2014
Operating Revenue	\$ 302	\$ 310	\$ 316	\$ 305	\$ 320
Non-Operating Revenue	\$ 10	\$ 5	\$ 11	\$ 19	\$ 12
<b>Total Revenue</b>	<b>\$ 313</b>	<b>\$ 314</b>	<b>\$ 327</b>	<b>\$ 324</b>	<b>\$ 332</b>
Total Costs	\$ 286	\$ 289	\$ 297	\$ 293	\$ 301
<b>Total Profit (Loss)</b>	<b>\$ 27.3</b>	<b>\$ 25.0</b>	<b>\$ 30.4</b>	<b>\$ 30.4</b>	<b>\$ 30.7</b>

What were the hospital's total margin and operating margins between FY10 and FY14, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public payers.

† Costs were adjusted to exclude direct medical education costs and physician compensation.

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